

**MANAGEMENT PROGRAMME**

**Term-End Examination**

**December, 2016**

**MS-052 : PROJECT MANAGEMENT**

*Time : 3 hours*

*Maximum Marks : 100*

*(Weightage 70%)*

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- Note :** (i) *Answer any three questions from 1-5.*  
(ii) *All questions carry equal marks.*  
(iii) *Question no. 6 is compulsory.*
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1. (a) What are opportunity studies ? Sketch an outline of a resource - based study.  
(b) What are the traditional methods of financial evaluation of the projects ? Why are they considered deficient ?
2. (a) Explain the concept of Total Slack, Free Slack and Independent Slack. Also give formula for their computation.  
(b) Discuss some sources of project financing of public sector, joint sector and private sector projects.
3. (a) What do you understand by contracting for materials and equipment ? Briefly discuss the three phases of contracting.  
(b) "Unsuccessful projects are marked with high level of dys-functional conflicts nearer to the commissioning time". Comment.

4. (a) What checks should be implemented into the project management to ensure quality ?  
(b) Why is it said that project review must be carried out from time to time as the project moves forward ?
5. (a) Discuss the importance of market and demand analysis in Project Management.  
(b) Explain the matrix form of organisational structure of projects. Highlight its advantages.
6. Write short notes on **any two** of the following :  
(a) DPR and its importance in a Project  
(b) Concept of Project 'DRIVER'  
(c) External Commercial Borrowings (ECBs)  
(d) Squared Networks
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